



***An OW2 initiative for  
open and free cloud computing***

**November 2010**



## OW2 Overview

## ObjectWeb

- ➔ **Founded in 2000**
- ➔ **A joint project funded by INRIA, Bull and France Telecom**
  - 100 projects
  - 650 committers
  - 5100 contributors
  - 12,200 subscribers
  - 80 countries
  - 2,400,000 downloads

ObjectWeb



## OrientWare

- ➔ **Founded in 2004**
- ➔ **Sponsored by the Chinese Ministry of Science and Technology (MOST)**
  - Chinese National High Tech. Program (863 Program)
  - US\$1billion+ investment



**OW2**  
Consortium

***In 2007, ObjecWeb and OrientWare merge to form OW2***

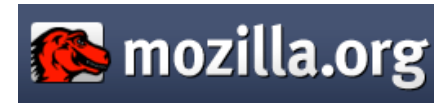
# OW2 in top-4 global open source organizations with diversified code



Diversified-code organizations



Product line organizations



Technology-oriented communities



Legal resources organizations



Open Source Initiative



Standards organizations



Advocacy and lobbying organizations



# Consortium Structure Overview

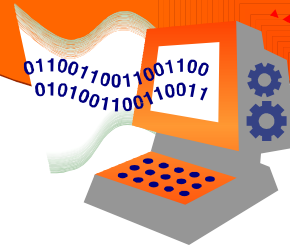


**Community**



**Governance**

**Code  
Base**



**Activities**

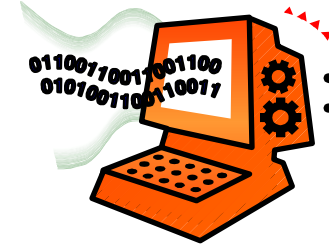


**Membership  
Fees**

# OW2 Activities

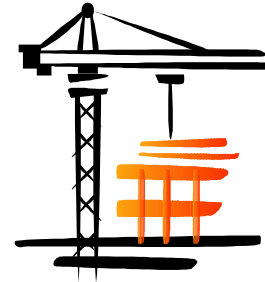
## → Projects

- Technology Innovation



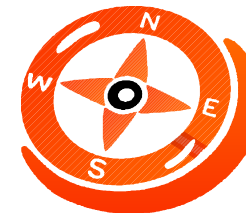
## → Initiatives

- Business Leverage



## → Local Chapters

- Global Governance



# A truly global membership



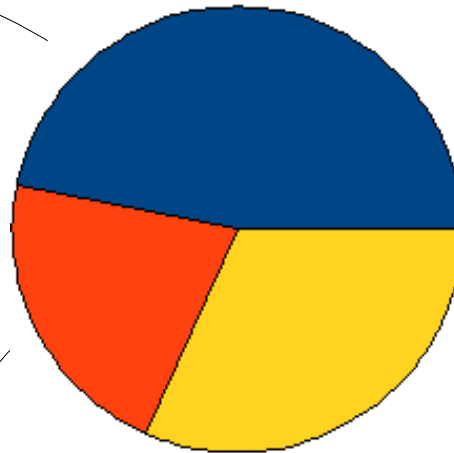
# Some 80 Open Source projects

## Mature Projects

(37)

Acceleo  
 ASM  
 Bonita  
 CARDAMOM  
 CAROL  
 CLIF  
 Enhydra  
 Shark  
 EasyBeans  
 eXo Platform  
 FederID  
 Fractal  
 sync4j  
 GASP  
 InterLDAP  
 JavaService  
 JOnAS  
 JOPE  
 JORAM

JOTM  
 Lomboz  
 NovaForge  
 Open Mobile IS  
 OPS  
 Orchestra  
 PETAALS  
 ProActive  
 RmiJdbc  
 RUBiS  
 Salome-TMF  
 Sat4J  
 SOFA  
 Spagic  
 Spago  
 Spago4Q  
 SpagoBI  
 Telosys  
 XWiki



## Projects in Incubation

(23)

Aspire RFID  
 BEEN  
 CMI  
 Demoiselle  
 Dragon  
 Dream  
 Dysoweb  
 EasyWSDL  
 Elastic-Grid  
 FraSCAti  
 J2WS  
 JASMINE

JASptE  
 JWTGen  
 LeWYS  
 OpenSuit  
 OSLC  
 Perseus  
 Q-ImPRESS  
 Scarbo  
 Ubistar  
 xPlus

## Projects in Archive

(26)

Azuki  
 BarracudaMVC  
 C-JDBC  
 DotNetJ  
 DryverI  
 EclipseJDO  
 Enhydra XMLC  
 GOTM  
 HOWL  
 Introspector  
 Jalistio  
 Jonathan  
 JORM

Massiv  
 MEDOR  
 MobiliTools  
 Monolog  
 Odette FTP  
 Oscar  
 ParGRES  
 SNAP  
 Speedo  
 SURF  
 Tribe  
 XAPool  
 XQuare



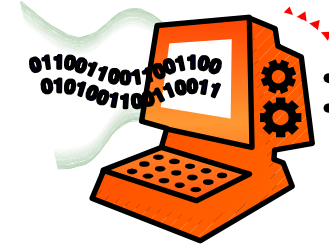
*2,5 million downloads  
 per year since 2007*



# OW2 Activities

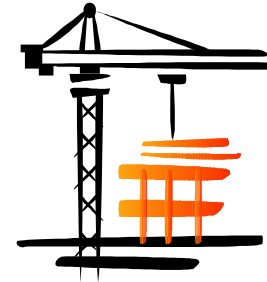
## → Projects

- Technology Innovation



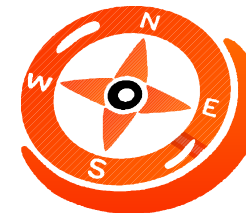
## → Initiatives

- Business Leverage



## → Local Chapters

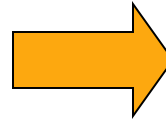
- Global Governance



# IPR Policy Guidelines

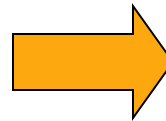


**1.No OW Public License**



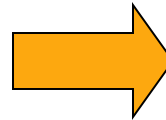
***Different licenses for different contexts***

**2.Revocable Non-Assertion**



***Allows patented software into open source***

**3.Dual-Licensing Admitted**



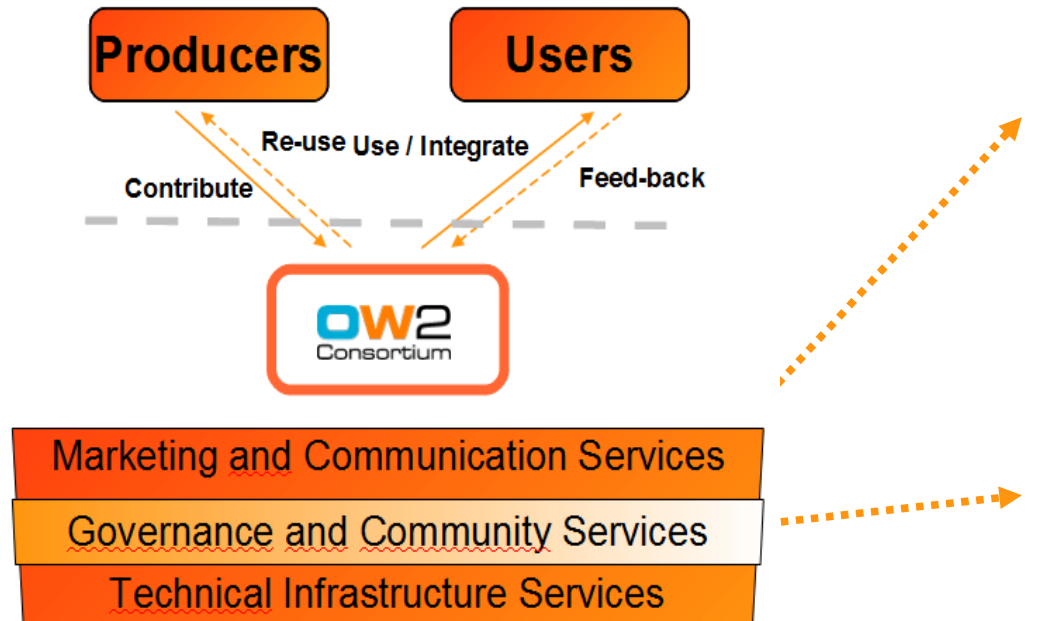
***Business-friendly***

# The OW2 Infrastructure

- ➔ Forge
- ➔ Mailing lists
- ➔ Instant messaging server (jabber) / IRC
- ➔ Atlassian tools
  - *JIRA Bug tracker*
  - *Fisheye, source browser*
  - *Bamboo, Continuous integration server*
- ➔ JCP TCK access
- ➔ Static web site ([www.ow2.org](http://www.ow2.org), [www.ow2.org.cn](http://www.ow2.org.cn))
- ➔ Collaborative web site (wikis), social networks
- ➔ Software Quality Thrust
  - *Code Quality: Trustie, CSTC, Sonar, Qualipso*
  - *IP Verification: FOSSology, Antelink, OW2 OSLC*



# A business ecosystem platform



**Value Proposal Third Layer: Marketing and Communication**

**Objective**

- Build a brand
- Develop an identity

**Events**

- Exhibitions
- Conferences
- Community meetings

**Communication**

- Web site
- Press releases
- Interviews
- White papers
- Presentations
- Etc.

**Collateral**

- Fact sheet
- Executive overview
- General prez
- Project datasheets
- Goodies, etc.

**Value Proposal Second Layer: Governance System**

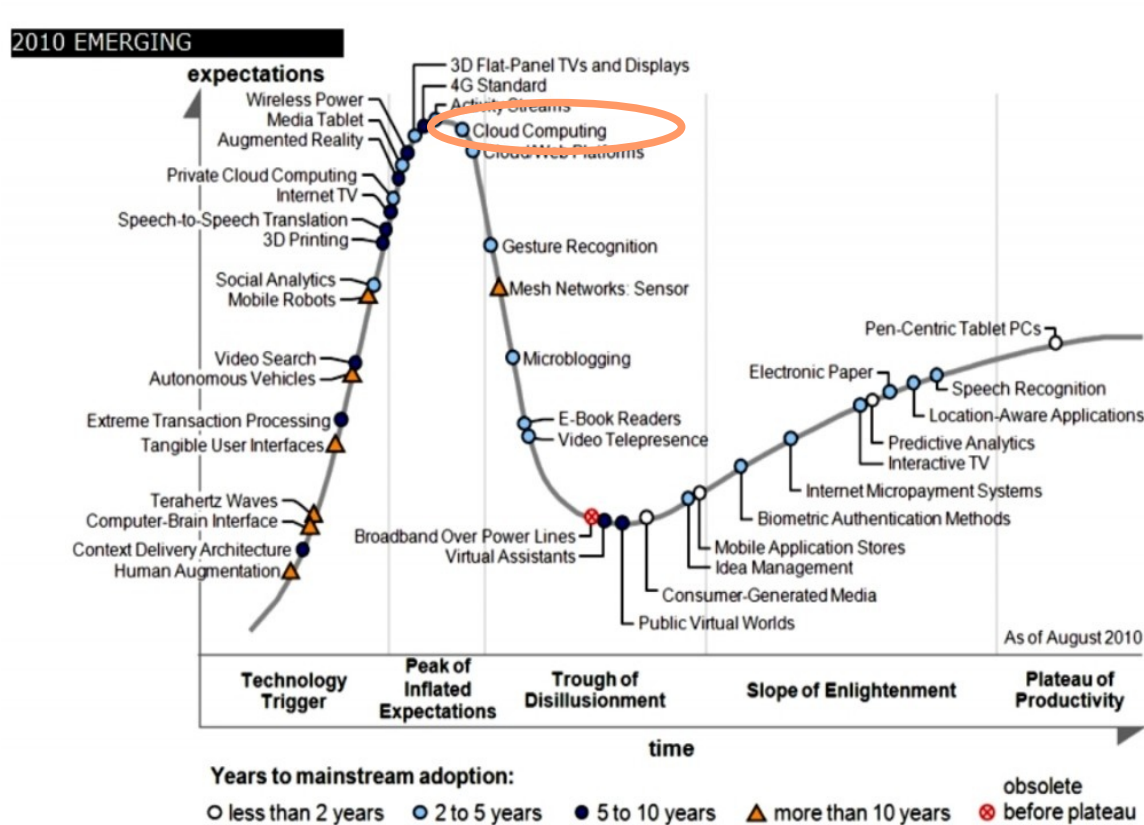
- Principles**
  - Democratic
  - Transparent
  - Open, etc.
- Structure has entities for:**
  - Decision
  - Operation
  - Guidance
- Supports process**
  - Decision process
  - Project life cycles
- Documented in:**
  - Bylaws
  - IPR Policy
  - Membership Agreements
  - Charters
  - Etc.
- Benefits**
  - Predictability
  - Consistency etc.

**Value Proposal First Layer: Technical Infrastructure**

- 24/7 support
- Forge
- Binary repository
- Developers tools
  - SVN CVS
  - Bug tracker
- Atlassian tools
- Code signature facility
- Download
  - Architecture
  - Statistics
- CodeIP checking
  - FOSSology
  - OSLC
  - Black Duck
- Mailing lists
- Web site
- Wiki
- etc.

OW2 Strategy

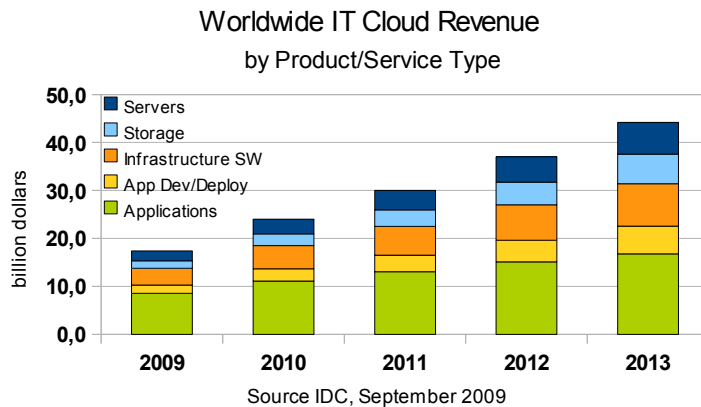
# Cloud on peak of inflated expectations



Gartner

*According to professional weathermen*

# Cloud computing is a long-term business opportunity



Five-year annual growth rate of 26 percent--over six times the rate of traditional IT offerings.

➔ A disruptive innovation driven by two key industry trends

- **Commoditized enterprise IT:** hardware, software and networks and standardized enterprise usage
- **New Internet-based IT usage:** new economic models to absorb fluctuating or peak demands

*According to OW2's weathermen*

# Software commoditization forms



## Common Specifications

- Marginal product differentiation
- Recognized quality standards
- Substitutable goods

## Mature products

- Marginal innovation
- Well known production process
- Multiple alternative providers

**Offshore**

**Open source**

**Cloud computing**

## Not process specific

- Economies of scope
- Input in many different end-products or usage
- Added value is created downstream
- Minimize addition to end-user cost

## Volume trading

- Economies of scale
- Industry-wide price levelling
- Additional margins through additional volume



# Free / open source software critical for cloud computing openness and freedom



## ➔ While openness seems still a distant reality...

- Different meanings
- Proprietary core business
- Few consensus on standards

## ➔ ...Free / Open Source Software is now critical for Cloud Computing

...

- General consensus on reduction of costs and barriers to adoption
- Open APIs for pragmatic reasons
- F/OSS and open standards

## ➔ ... but Cloud Computing is also a risk for F/OSS

- Openness not dependant on software exclusively

## ➔ F/OSS Cloud momentum

- Virtualization technologies: *Xen, KVM, OpenVZ, VirtualBox, etc.*
- Infrastructure management: *OpenNebula, Eucalyptus, Libcloud, OpenStack, etc.*
- Platform environment: *Heroku, etc.*

## ➔ F/OSS a unique proposition for

- Interoperability
- Sovereignty
- Transparency / Privacy / Security
  
- De facto open standards
- Sustainable ecosystems

# Challenges and Opportunities

Commodity  
Software  
Delivery

Software access  
vs  
Service access

**Back to the  
drawing board!**

Cloud  
Architecture  
Requires  
Innovation

Open Cloud  
Requires  
Open Source

Open Source  
for  
Open Cloud

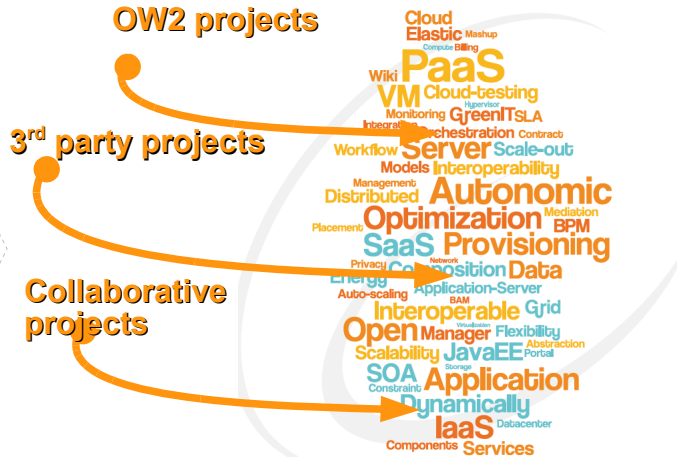
OW2 to drive  
open source  
*innovation* for  
open cloud  
architecture

# OW2 Strategy: the Open Source Cloudware Initiative



## VISION & GOALS

OW2 Technology Vision  
 From Middleware to Cloudware  
 Open Source for Open Cloud  
 Open Source Empowerment

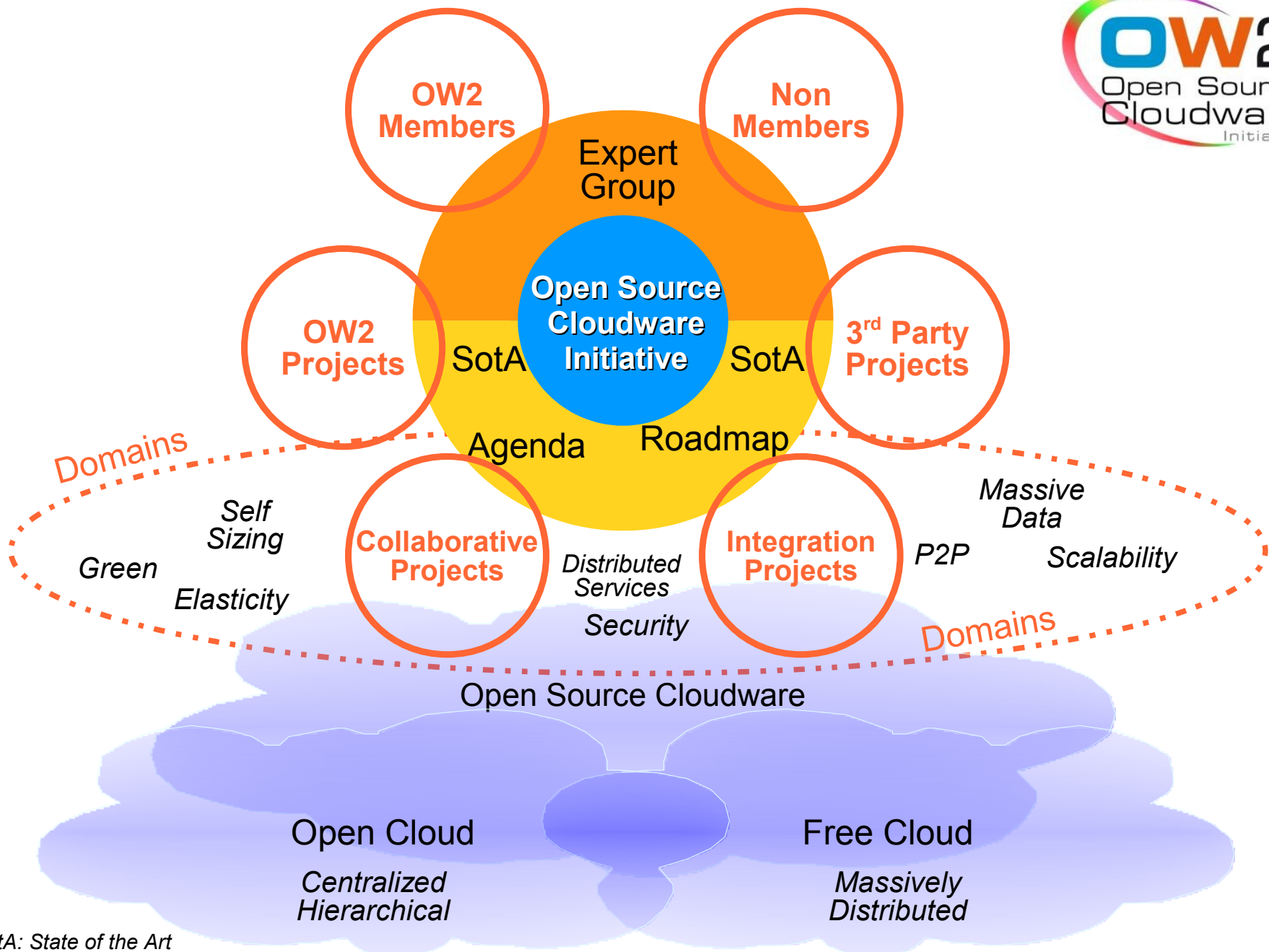


## STAKEHOLDERS

- Software Vendors
- Systems Integrators
- Academia
- Enterprises
- Telcos
- SMEs
- Public Entities



# The OW2 Open Source Cloudware Initiative



SotA: State of the Art

# Open and free

- ➔ **Open as in open source**
- ➔ **Open Standards & APIs**
  - Interoperability, safety, quality of services
- ➔ **Centralized & Hierarchical**
  - At the heart of cloud
  - Huge investments
  - Net specialization
- ➔ **US leadership**
  - Proprietary services & open core solutions
  - VARs & SaaS vendors

- ➔ **Free as in free software**
- ➔ **Free software & P2P**
  - Sovereignty, security, privacy
- ➔ **Massively distributed**
  - At the edge of cloud
  - Low costs solutions
  - Net neutrality
- ➔ **New challenges**
  - Academy, industry and states in collaboration
  - Innovative eco-system

Open Cloud

Free Cloud

OW2 to bridge the gap

# Mission in 3 points



## (1) Define a research agenda for enhancing state of the art of free / open source cloudware

- Free / Open Source Cloudware for Open Cloud (XaaS) based on free / open source software and open standards
  - With specificity such as Elastic, Powerful, Green, ...
  - Addressing Massive distribution, Scalability, Security, Safety, Privacy, QoS, ...
  - Including Development / Deployment / Test Tools, ...

## (2) Propose a standard F/OSS architecture for cloud

- **Promote and integrate** « best of breed » F/OSS for cloud (OW2 projects and 3<sup>rd</sup> party projects)
- Participate in **collaborative Cloud Projects** with OSCi partners

## (3) Support collaboration based on common understanding and goals

- **Workshops** with R&D Labs and 3<sup>rd</sup> Party Projects to exchange about projects, domains and synergies to be explored / covered in OSCi
- **Roadshow** in France, Europe, China, Brazil, US to promote OSCi and to attract new contributions
- **Seminars** with Cloud users to promote OSCi and identify user's needs

# A business ecosystem at work

ActiveEon

Bonitasoft

Buaa

Bull

Cohesive FT

Cvic

Ecole Mines Nantes

Edifixio

Engineering

Fraunhofer Fokus

Gsia

Ingres

Inria

Iscas

Jaspersoft

Konsultex

Neociclo

Nudt

O-Engine

Orange Labs

Pku

Petals Link

Talend

Technical University

Berlin

Institut Telecom

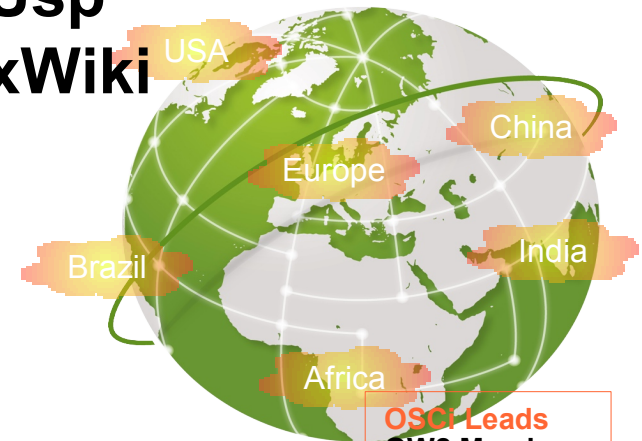
Ucm

Unifor

UshareSoft

Usp

xWiki



OSCi Leads  
OW2 Members  
Non Members



# Organization by Domains

**1** Self-sizing & Green PaaS

- Improve overall platform efficiency

**SHORT TERM**  
Work  
in Progress

**2** Distributed interoperability architecture

- Enable interoperability between heterogeneous service domains/clouds

**3** BI 4 Cloud

- Provide BI capabilities for and over cloud

**4** Massively Distributed Clouds

- Enable next generation cloud architecture

**LONG TERM**  
Discussions  
in Progress

***More domains to be defined as the initiative grows***

# Domain: Definition



## ➔ OSCi's entity under which identified technologies are grouped to cover all specific aspects addressed by this domain

- Domain may evolve and be enriched by new contributions, specifications etc.

## ➔ A domain

- 1) Integrates different technologies: OW2 projects and 3<sup>rd</sup> party projects (only F/OSS)
- 2) May need new technologies to be developed
- 3) Gathers partners who work altogether to develop this domain
  - Partners identify altogether type of resources to make this work sustainable: Integration Project or Collaborative Project

## ➔ A domain is characterized by

- a) Goal(s): define clearly the objectives and boundaries
- b) Challenge(s): identify gaps and locks to be covered by domain
- c) Use Case: a very well identified and powerful use case justifying the existence of these technologies

## ➔ A domain has a status in term of time frame and life cycle

- 1) Short term (1 to 2 years) / Long term (2 to 5 years)
- 2) Production ready / Work in progress / Discussions in progress

# Domain 1: Self-sizing and green PaaS

## ➔ Goal: improve the platform efficiency

- Performance
- Energy cost

## ➔ Challenges

- Cluster growth/shrink capabilities according to workload
- Data center multi-tenancy with limited capacities requires arbitration policies
- Data center placement for minimizing the energy consumption

## ➔ Use case: Orange Infrastructure

- Large-scale data centers (+40,000 x86 servers)
- JavaEE JOnAS middleware stack: +250 applications, +1,000 application server instances
- Static server consolidation (12/1) through virtualization: Utilization level increased from 20% to 75%

## ➔ Technologies

- OW2: JOnAS, Jasmine, ProActive, Clif, Entropy
- 3<sup>rd</sup> party: Xen, KVM + Collaboration in progress: OpenStack, OpenNebula, Ubuntu
- Technology to be developed:

## ➔ Partners

- Bull, Ecole Mines Nantes, Inria, Orange, ActiveEon  
O-Engine, Iscas, Buaa, PKU, UCM, ...

## ➔ Resources

- Collaborative Projects: SelfXL (ANR), 4caast (FP7), Easi-Clouds (ITEA2), Compatible One (FU10), Internetware (863), ...



SHORT TERM  
Work  
in Progress

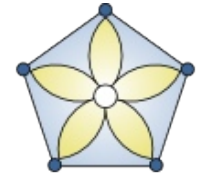
# Domain 1, the OW2 Initiative Bedrock Technologies



- ➔ **JOnAS** (<http://www.ow2.org/xwiki/bin/view/ActivitiesDashboard/JOnAS>)
  - Enterprise OSGi & Java EE 5 certified server



- ➔ **JASMINE** (<http://jasmine.ow2.org>)
  - Management tools for SOA platform
  - Monitoring module (probe, mediation, graphs)
  - Decision module (rules engine based)
  - Virtual Machine Management (Xen, VMware, ...)



- ➔ **CLIF** (<http://clif.ow2.org>)
  - Load testing
  - Selfbenchmarking



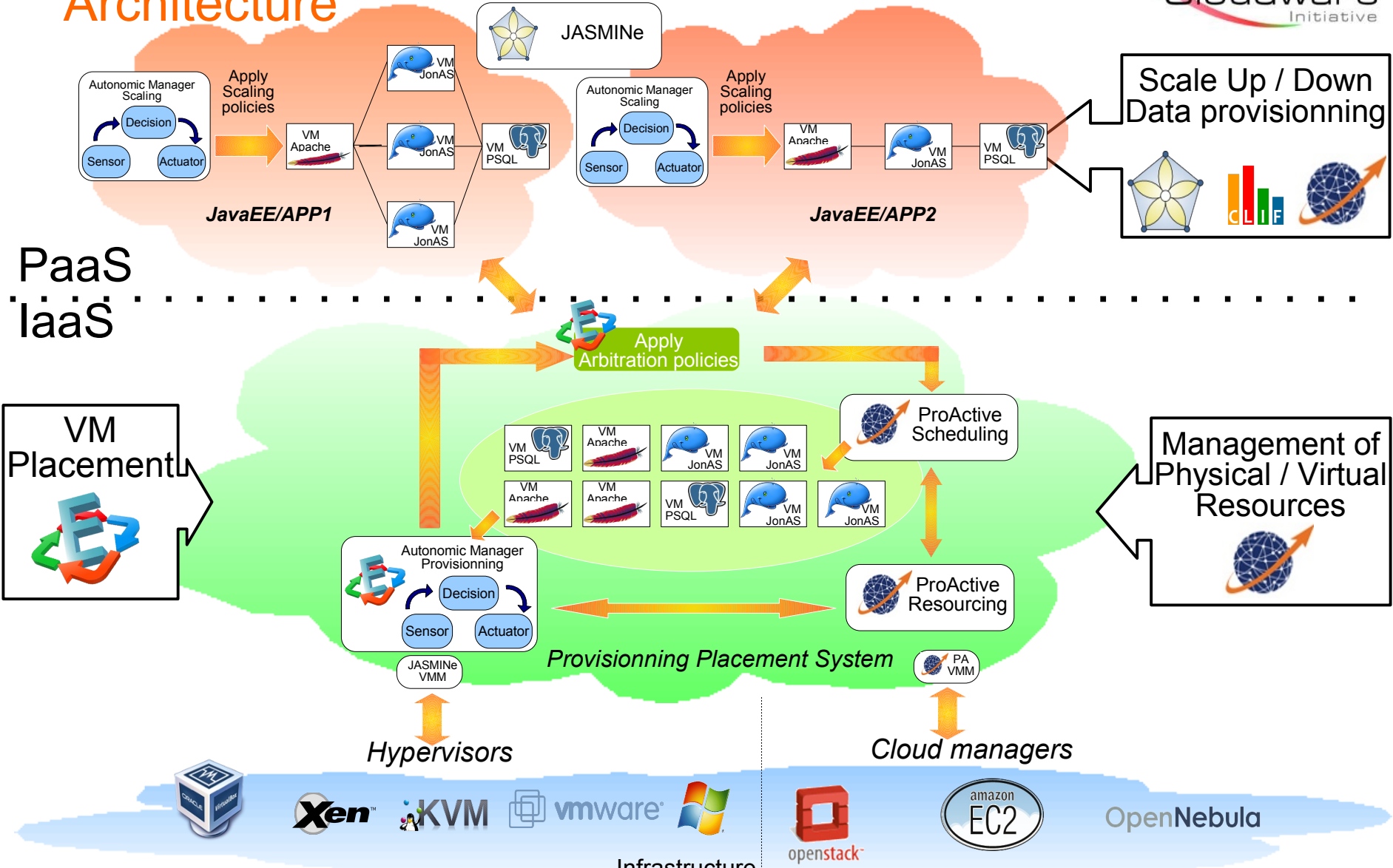
- ➔ **ProActive** (<http://www.ow2.org/xwiki/bin/view/ActivitiesDashboard/ProActive>)
  - Scheduling
  - Resource management
  - Parallel library



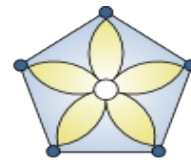
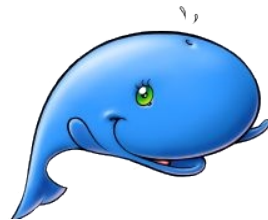
- ➔ **Entropy (in progress)**
  - Dynamic VM placement



# Self-sizing and green PaaS Architecture



# JOnAS, Jasmine: Toolset for SaaS



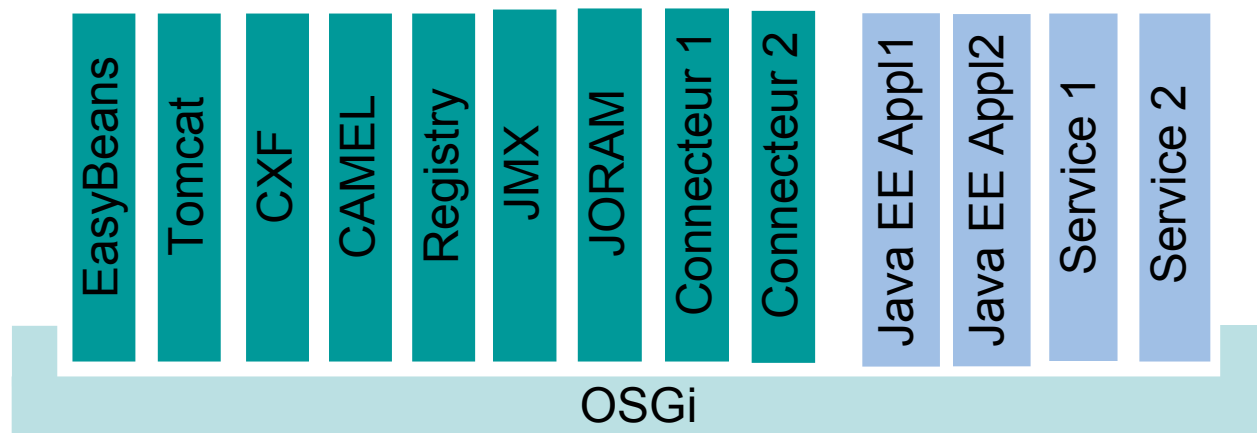
➔ **Deploy dynamically complex applications and services on Clouds**

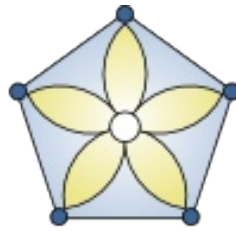
➔ **Smart Administration:**

- Supervision
- Self-management

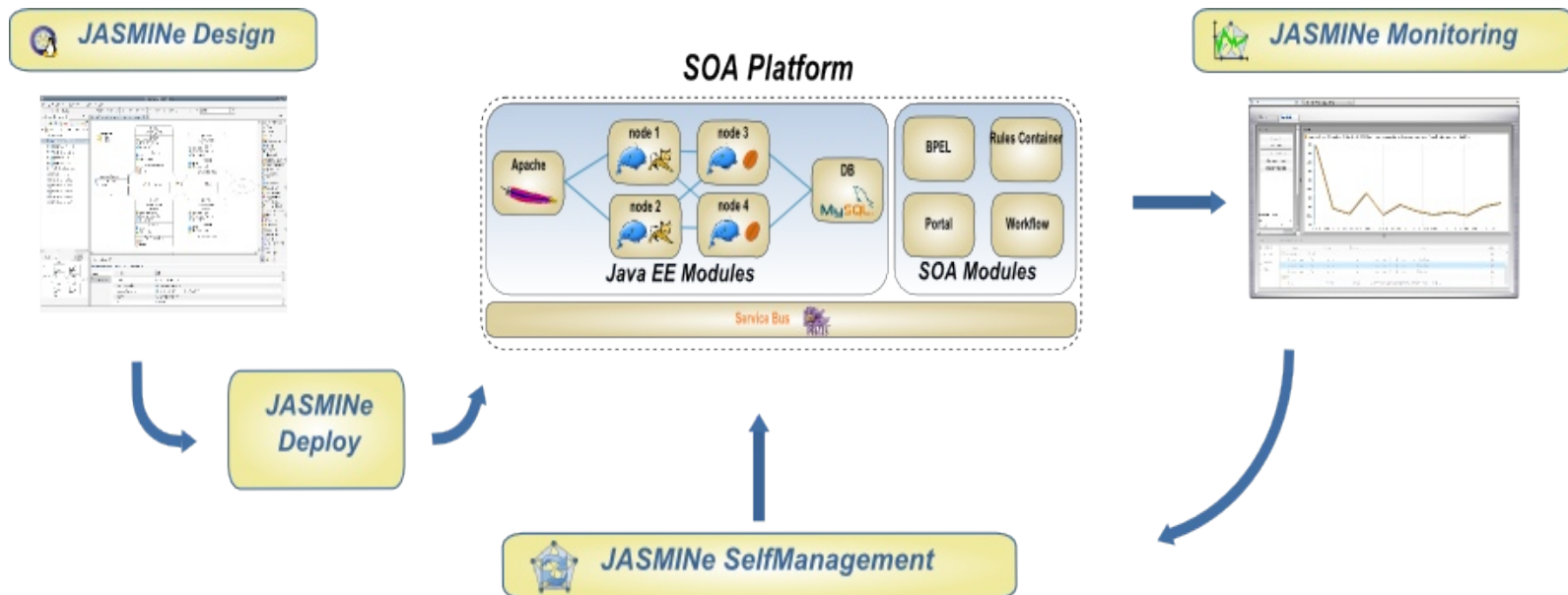
➔ **Technologies**

- JavaEE
- OSGi
- JOnAS
- JASMINe
- Orchestra

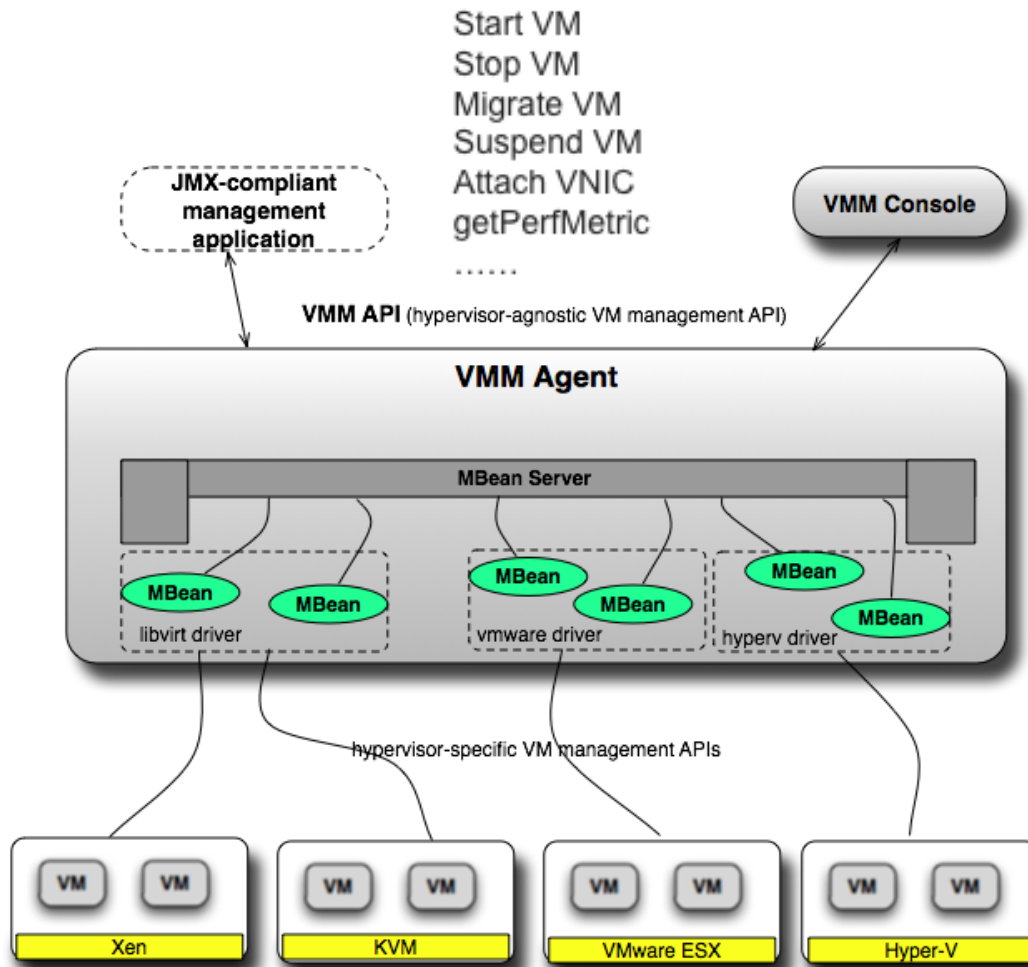




- ➔ Management tools for SOA platform
- ➔ Cross-platform (JOnAS AS prime target)
- ➔ Four main features: Design, Deploy, Monitoring, Self-\*



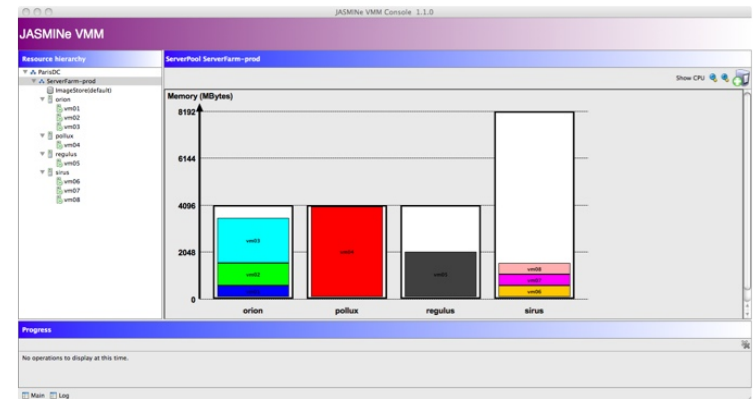
# JASMINe Virtual Machine Management (VMM)



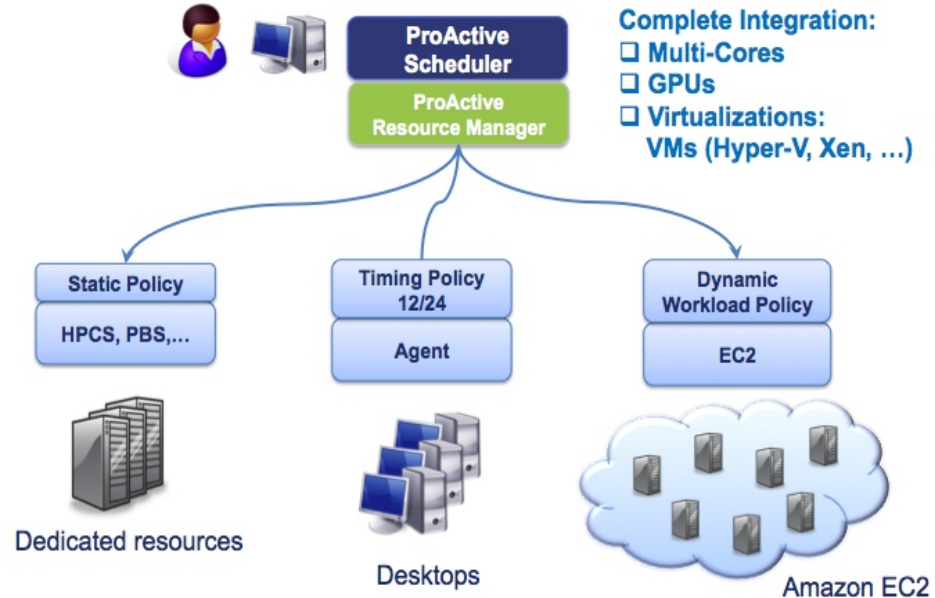
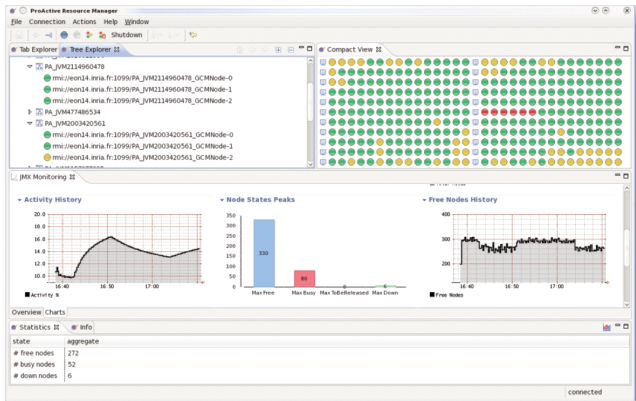
## ➔ Support for multiple hypervisors:

- Open-source Xen and KVM
- Citrix XenServer
- VMware virtualCenter 2.x
- Microsoft Hyper-V

## ➔ using xenapi, libvirt, VI API, wmi







- Complete Integration:**
- Multi-Cores
  - GPUs
  - Virtualizations:  
VMs (Hyper-V, Xen, ...)

## "Infinite" resources management

➔ Provisionning of new ressources in case of capacity overflow

## Java EE PaaS as a virtual ressource

➔ Java applications deployment and services execution (EJBs, WS, OSGi, ...)

## Java EE PaaS performance optimization

- ➔ EJB3.1 and asynchronous methods support
- ➔ Proactive Parallel library deployed as an OSGi service



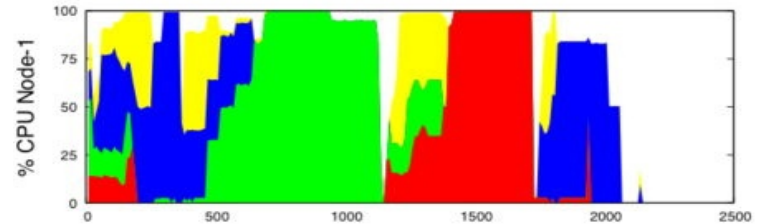
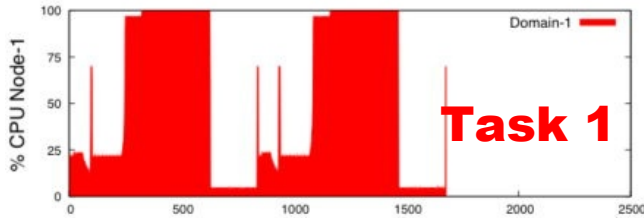
# 25% Energy Savings



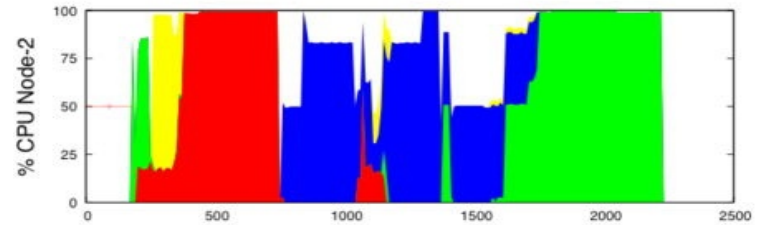
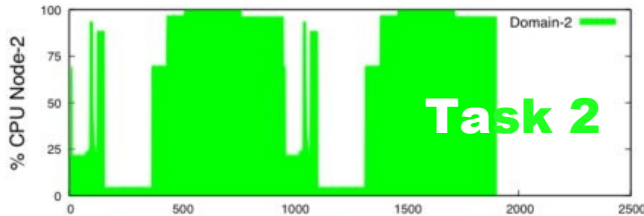
## Before

## After

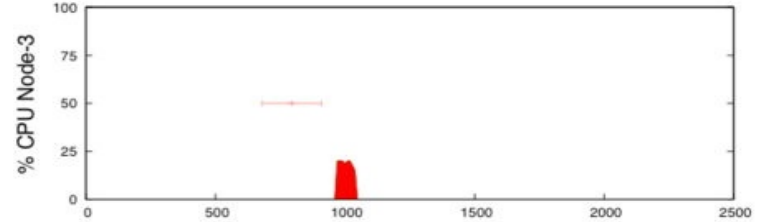
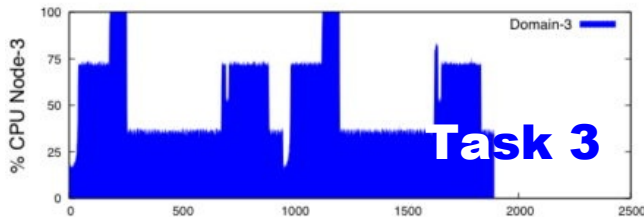
### Server 1



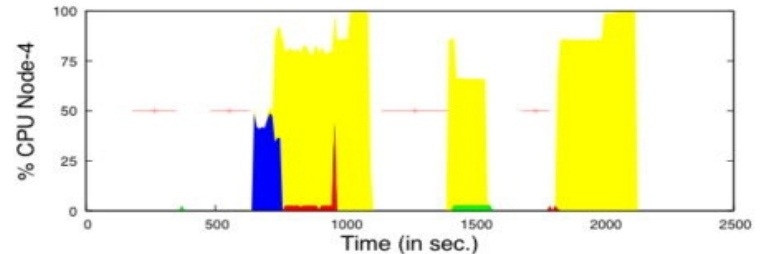
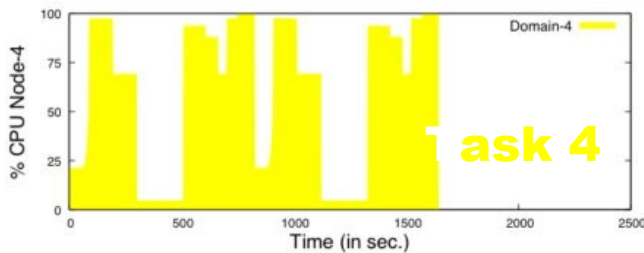
### Server 2



### Server 3



### Server 4



# Domain 2: Distributed interoperability architecture

## ➔ Goal: improve interoperability between heterogeneous service domains/clouds

- Distributed Service Bus (DSB) made of Petals nodes organized in domains/clouds
- Highly distributed service architectures
- Beyond first generation cloud

## ➔ Challenges

- Large scale P2P distributed registry
- QoS policy management over heterogeneous domains
- Inter clouds interoperability

## ➔ Use Case: Deployment on Grid 5000 (?)

- An infrastructure distributed in 9 sites around France, for research in large-scale parallel and distributed systems

## ➔ Technologies

- OW2: Petals ESB, ProActive
- 3<sup>rd</sup> Party: Eucalyptus, OpenNebula, NiftyName, OpenStack, ...
- Technology to be developed:...

## ➔ Partners

- Petals Link, ActiveEon, Inria

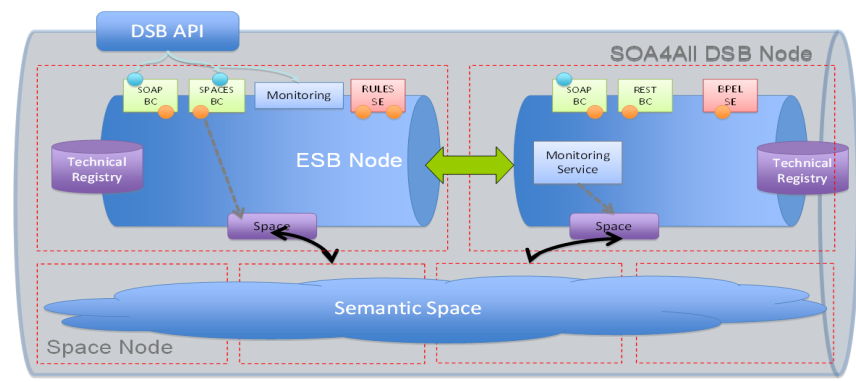
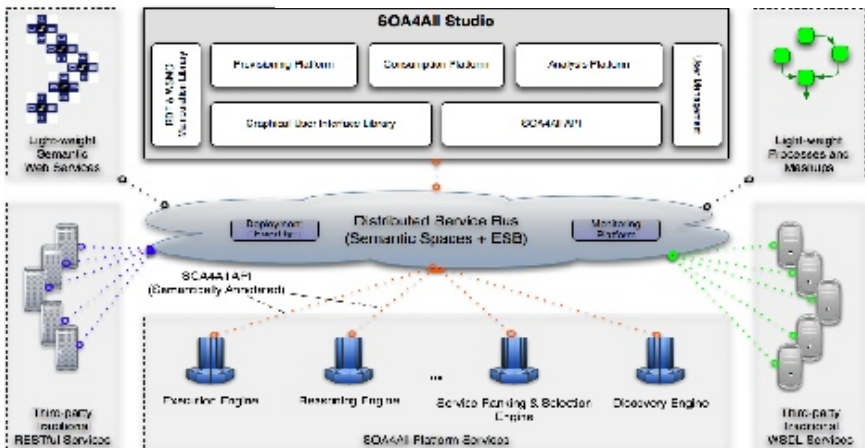
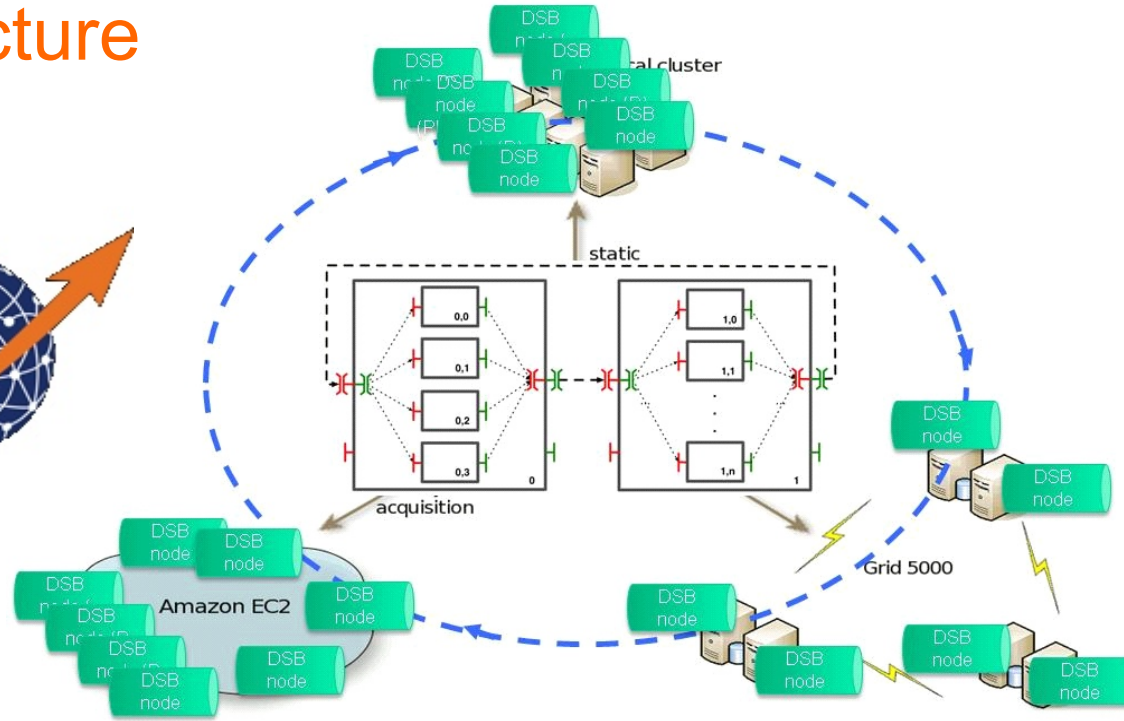
## ➔ Resources

- Collaborative projects: Soceda (ANR), Soa4all (FP7), Choreos (FP7), ...



SHORT TERM  
Work  
in Progress

# Distributed interoperability Architecture

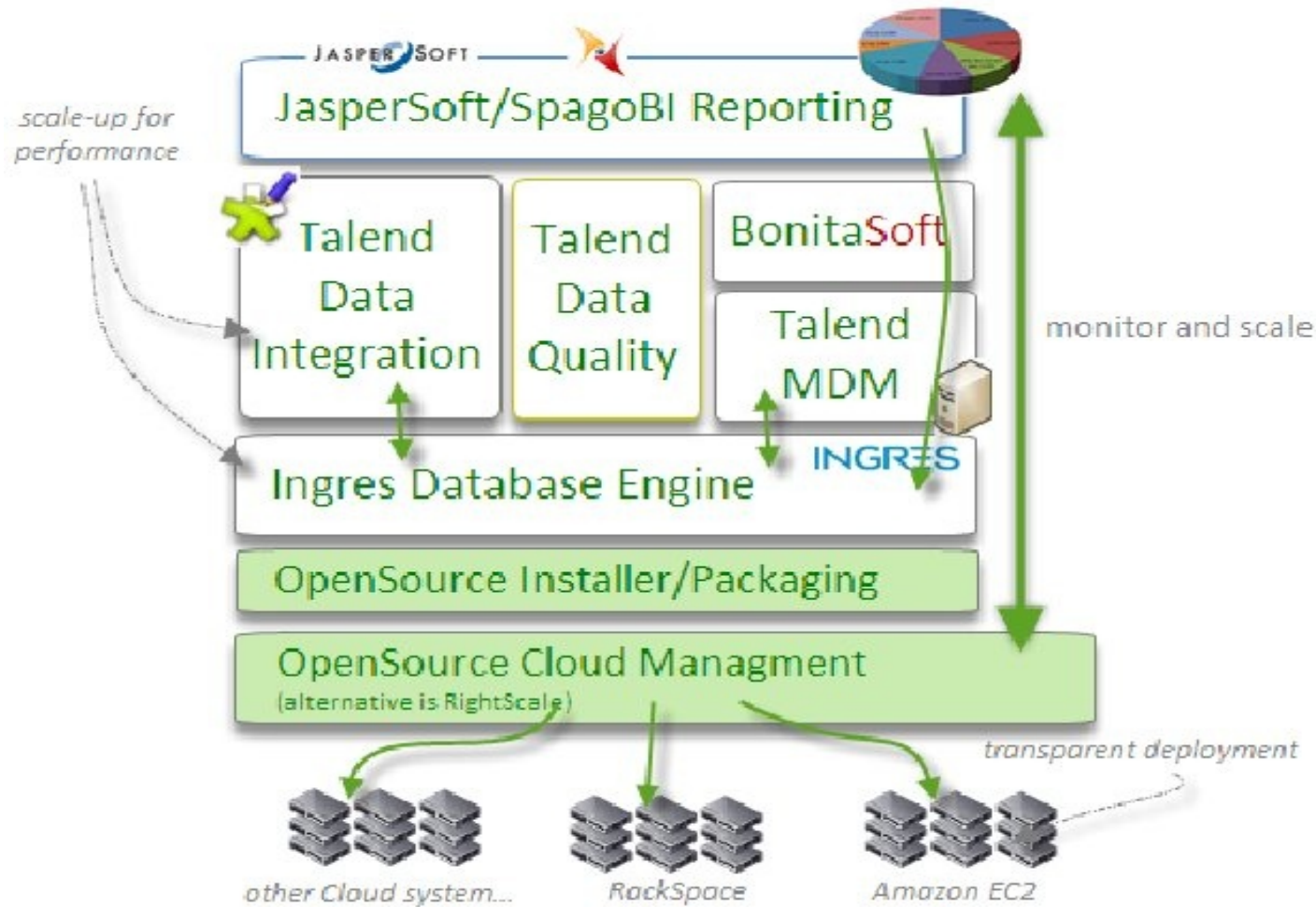


# Domain 3: BI 4 Cloud

- ➔ **Goal: Provide a framework to develop agile and robust Business Intelligence systems on the Cloud**
  - Provide cloud images pre-compiled with components for BI from industry's leading vendors
  - Provide expandable, scalable, interconnected, and robust Cloud images
  - Create separate images for database layer, data processing, reporting, monitoring and metadata exchange
- ➔ **Challenges:**
  - Sharing resources and metadata by all applications
  - Global licensing model
  - Monitoring usage and automatically scaling up/down based on usage
  - Providing upgrades as different partners promotes newer versions individually
- ➔ **Use Case:**
  - A few client's project from different industries (TBD)
- ➔ **Technologies**
  - OW2: Bonita (BPM), SpagoBi, Talend(DI,DQ,MDM)
  - 3<sup>rd</sup> Party: Ingres(RDBMS), Jaspersoft (BI),
- ➔ **Partners**
  - OW2: Bonitasoft, Engineering, Ingres, Jaspersoft, Talend (DI,DQ,MDM)
  - Non-OW2 : Bitnami, **non F/OSS: RightScale (F/OSS alternative TBD)**
- ➔ **Resources: Integration project**
  - Integration project

SHORT TERM  
Discussions  
in Progress

# BI 4 Cloud Architecture



# Domain 4: Massively distributed clouds

## ➔ Goal: improve sovereignty and privacy

- Non hierarchical and massively distributed cloud
  - “Freedom in the cloud” by E. Moglen, Feb 2010  
see <http://www.2020flossroadmap.org/2010-version/>
    - From Diaspora to SeaMicro, from Hedera Tech to ViFib, from Marvell ShivaPlug ( VARs TonidoPlug, PogoPlug, Ctera CloudPlug, Axentra HipServ, Eyecon) to TI Beagle Board
- Next generation cloud architecture
- New home services (private cloud): *“access your applications, files, photos, music and media from anywhere via a web browser “*

## ➔ Challenges

- Large scale distribution, super elasticity and automation for massively decentralized systems
- Security, safety and privacy e.g. cryptography for the masses, personal control
- Energy efficiency on massive scales
- High speed public network

## ➔ Use Case: domestic cloud for citizens

### ➔ Technologies

- Key R&D trend for next 5 years with technological challenges

### ➔ Partners

- Research: INRIA (J-B. Stefani, F. Lefessant, P. Merle), CNRS (E. Benazera)

### ➔ Resources

- Which collaborative projects? ANR, FP7, FUI, Grand Emprunt, Economie Digitale



LONG TERM  
Discussions  
in Progress

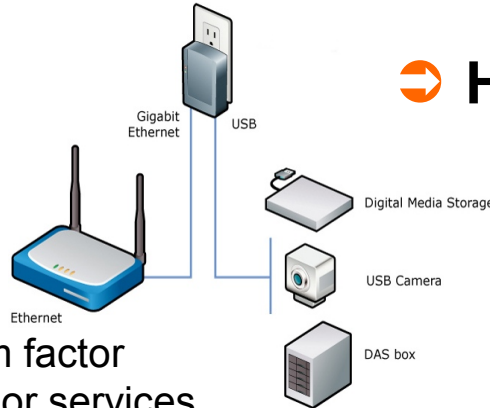
# Massively distributed clouds

## Specifications (as for 2010)



### ➔ Features

- **Mobile**
  - pluggable on network
- **User friendly**
  - “wall wart” form factor
  - set-up by vendor services
- **Smart appliance**
  - automated boot
  - network connectivity (dynamic IP address)
  - data synchronization (personal data from any social networks)
  - encrypted backup to trustworthy clouds with multiple replication
  - secured connection with trustworthy clouds
- **Power efficient**
  - green computing device



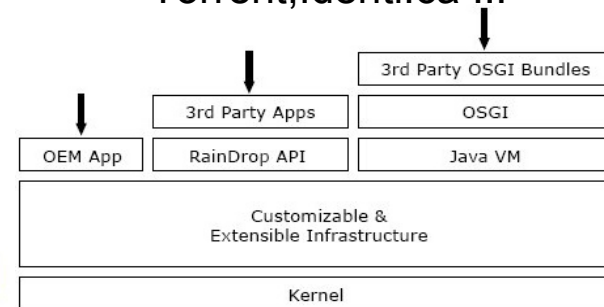
### ➔ Hardware

- ARM 1.2GHz
- 512MB RAM
- 512MB Flash
- USB 2.0, SDIO
- Gigabit Ethernet
- 5 -7 Watts



### ➔ Software

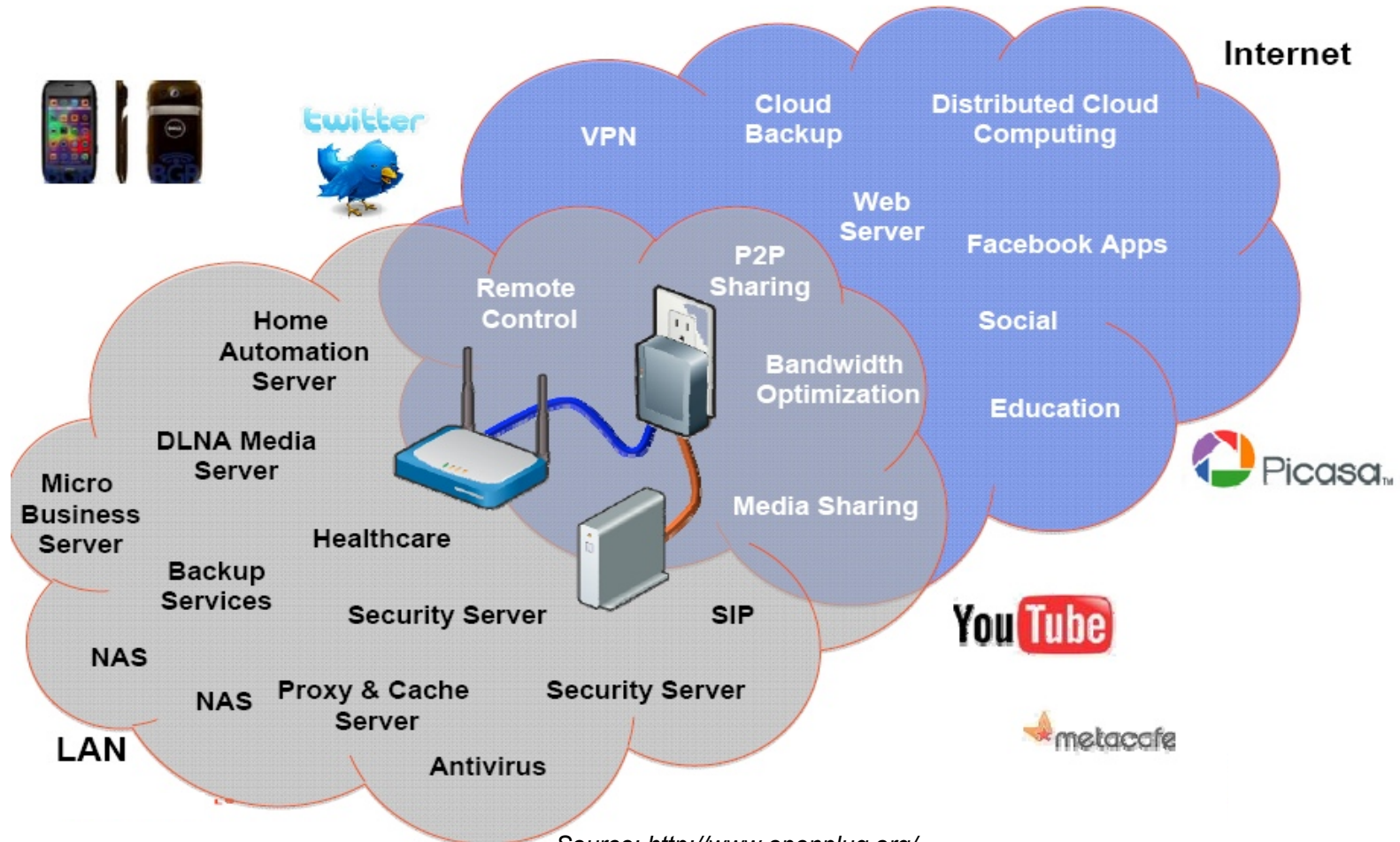
- OS: GNU Linux, TCP/IP, HTTP server (Apache, lighttpd, tiny httpd, ...), VPN, Backup + **SDK**
- OW2 cloudware: JOnAS, Petals
- Social: Plexus, Diaspora, Torrent, Identi.ca ...





# Massively distributed clouds

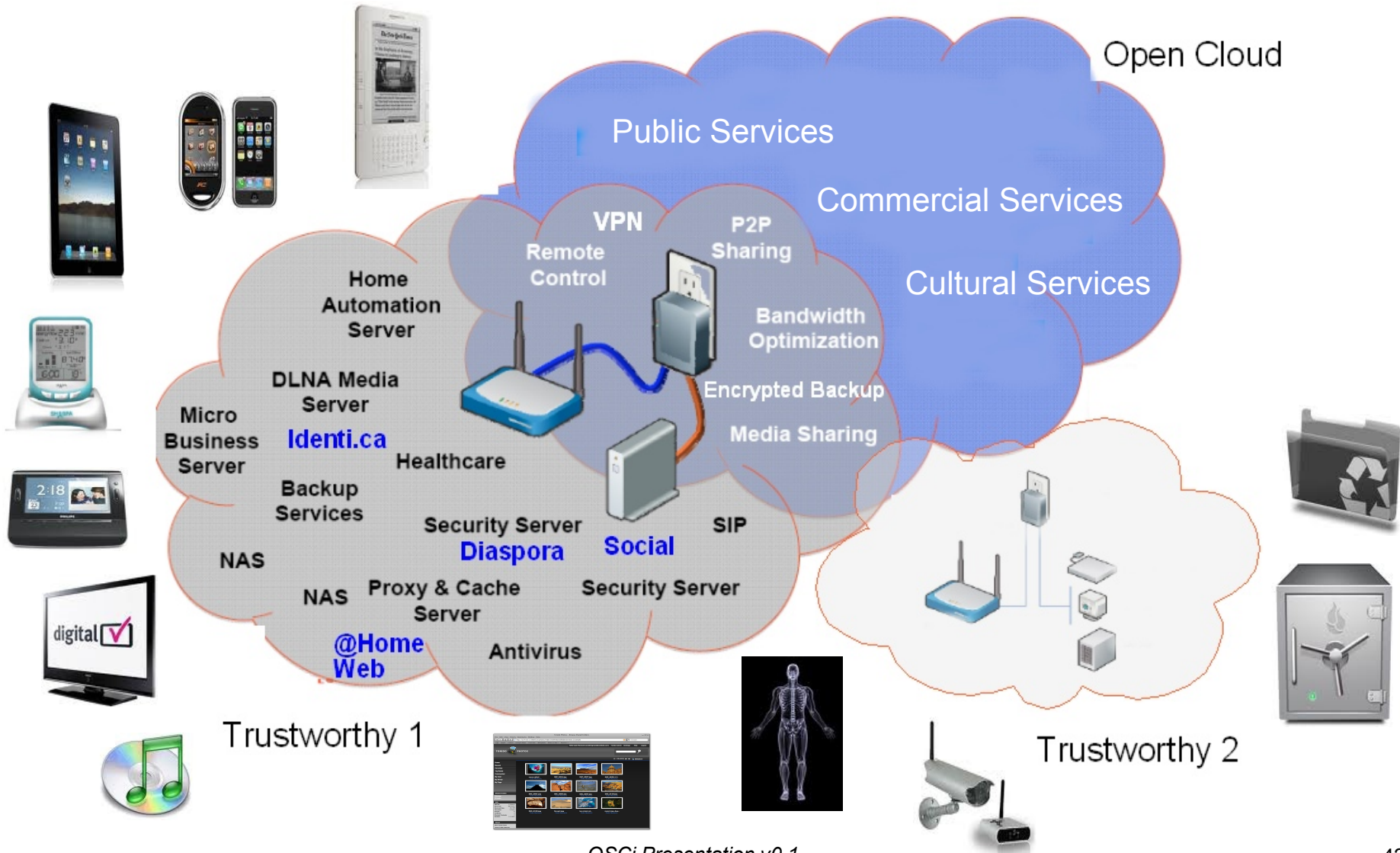
## Architecture (as for 2010)



Source: <http://www.openplug.org/>

[http://www.youtube.com/watch?v=3y72F3SDjM4&feature=player\\_embedded](http://www.youtube.com/watch?v=3y72F3SDjM4&feature=player_embedded)

# Massively distributed clouds Architecture (as for 2015 - Draft)



# Current Collaborative Projects



**4Caast** (EU FP7) Bull, Bonitasoft, UCM  
*Jonas, Jasmine, Orchestra, Bonita, OpenNebula*

**Choreos** (EU FP7) PetalsLink, USP, Inria, **OW2**  
*Petals*

**Compatible One** (FR FUI10) Inria, Bull, Institut Telecom, xWiki, **OW2**  
*Jonas, Jasmine, ProActive, Entropy*  
*3<sup>rd</sup> party projects*

**EASI-Clouds** (EU EUREKA) Bull  
*Jonas*

**InternetWare** (PRC 863) PKU  
*Jonas, Jasmine,*

**OSAMI** (EU EUREKA) Large European consortium led by *Telvent* with Bull, Eteration  
*Jonas, Easybeans, Jasmine, Eclipse WTP+STP*

**PLAY** (EU FP7) PetalsLink, INRIA, FT  
*Petals, ProActive*

**SelfXL** (FR ANR) Bull, Inria, Ecoles Mines Nantes, FT  
*Jonas, Jasmine, Clif, ProActive, Entropy*

**SOA4ALL** (EU FP7) Petals Link, Inria  
*Petals, ProActive*

**SocEDA** (FR ANR) Petals Link, ActiveEon, FT, Inria  
*Petals, ProActive*

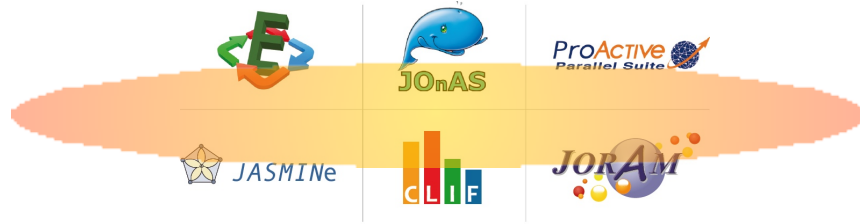
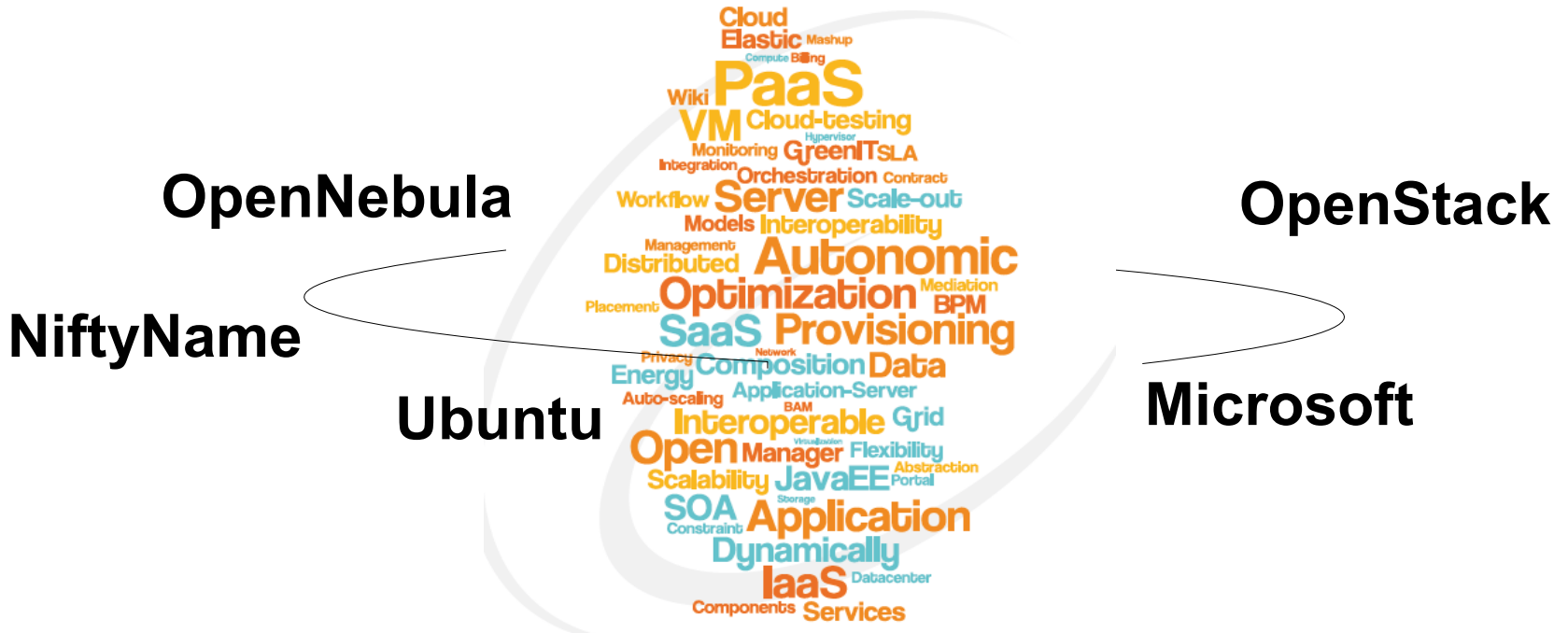
**Trustie** (PRC P863) Buaa, Nudt, Iscas, Pku, Cvic

# 3<sup>rd</sup> Party Projects (F/OSS)



- Libraries / APIs:  
Deltacloud, jCloud, libvirt, libCloud, ...
- VM:  
Abiquo, Convirt, KVM, OpenVZ, Qemu, VirtualBox, Xen, ...
- Development:  
JEE, Eclipse, POJO, Spring, Seam, Struts, GWT, Groovy, JRuby, V8, ...
- IaaS:  
ControlTier, Enomaly, Eucalyptus, OpenNebula, NiftyName, Nimbus, OpenStack, OpenQRM, Puppet, RabbitMQ, Reservoir, Traffic Server, Ubuntu, ...
- PaaS:  
Appscale, Gearman, Heroku, Joyent, WaveMaker, ...
- SaaS:  
Coadunation, Cornelios, eyeOS, Guacamol, TioLive, ...
- Deployment / Admin / Monitoring / Test:  
Bitnami, Capistrano, CDT, Cfengine, Chef, collectd, Bcfg2, Etics 2, Fabric, ganeti, Maven, Puppet, Zenoss, ...
- Storage and NO/SQL:  
Cassandra, CouchDB, DRDB, Drizzle, Flare, Memcached, MongoDB, Neopod, XtremFS, ...
- File Systems:  
CloudStore, GlusterFS, Gpfs, Hdfs, Pohmelfs, ...
- Auto scalability:  
Scalr, ...
- Data processing:  
Hadoop, MapReduce, Pig Zookeeper, ...
- Green IT / Smart Grid:  
Nedo, ...
- Billing:  
Jbilling, ...

# OSCI Outreach



# Timeline

- ➔ *May 2010: Initiative launch and participant recruitment*
  - *Invitation to OSCi Expert Group*
  - *Organize OSCi Community Management Team*
  - *Develop OSCi Research Agenda*
  - *Develop international collaborations*
  - *Organize integration and collaborative projects*
- ➔ *Sept 2010: Workshops, seminars*
- ➔ *Dec 2010: OSCi R&D Agenda (1<sup>st</sup> draft)*
- ➔ *Mid 2011: First OSCi implementations*
- ➔ *Dec 2011: OSCi Summit*



**Be part of the action:  
Contact us now!**

## ➔ **Community Management**

- OSCi co-leaders: Jean-Pierre Laisné, Alexandre Lefebvre, Patrick Moreau
- OW2 Management Office: Cedric Thomas

## ➔ **Communication**

- OW2 Management Office: Cedric Thomas

## ➔ **Lobbying**

- Jean-Pierre Laisné
- Cedric Thomas
- Hongbo Xu



**[www.ow2.org](http://www.ow2.org)**

Enjoy the Technology!  
...Join the Community!